**Audited Financial Statements** 

December 31, 2018 and 2017

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#### **Independent Auditors' Report**

To the Board of Directors Big Cat Rescue Corporation,

We have audited the accompanying financial statements of Big Cat Rescue Corporation (the Organization), which comprise the statements of financial position as of December 31, 2018 and 2017, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization, as of December 31, 2018 and 2017, and the changes in its net assets, functional expenses, and cash flows for the years then ended are in accordance with accounting principles generally accepted in the United States of America.

St. Petersburg, Florida

SCPA, PLLC

March 11, 2019

Statements of Financial Position December 31, 2018 and 2017

	2018	2017
ASSETS		
Current Assets		
Cash and cash equivalents	\$1,804,274	\$1,419,293
Cash, board-designated reserve	589,257	585,207
Certificates of deposit	1,125,354	565,999
Current portion of mortgages receivable	6,149	4,128
Investments	364,329	55,385
Grants and contributions receivable	213,458	279,441
Inventory	87,709	117,481
Total current assets	4,190,530	3,026,934
Beneficial interest in endowment funds held by others	537,606	607,061
Mortgages receivable, less current portion	293,438	201,438
Other real estate owned	2,000,565	2,031,741
Property and equipment, net	4,524,727	4,504,803
Total assets	\$11,546,866	\$10,371,977
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable and accrued expenses	\$ 97,642	\$ 150,115
Total current liabilities	97,642	150,115
Total liabilities	97,642	150,115
Net assets:		
Without Donor Restrictions:		
Undesignated	10,322,361	9,029,593
Designated by board for operations	500,000	500,000
Designated by board for wall fund	89,257	85,207
Total net assets without donor restrictions	10,911,618	9,614,800
With Donor Restrictions	537,606	607,062
Total net assets	11,449,224	10,221,862

See accompanying notes to financial statements.

# Statement of Activities and Changes in Net Assets Year ended December 31, 2018 (with comparative total for 2017)

			To	tal
	Without Donor Restrictions	With Donor Restrictions	2018	2017
Support and Revenue:				
Contributions and grants	\$2,646,862	\$ -	\$2,646,862	\$2,249,520
Educational tours and activities	1,246,193	_	1,246,193	1,197,029
Bequests	21,212	_	21,212	234,784
In-kind services and contributions	11,600	_	11,600	13,275
Special events (net of expenses of \$1,222				
and \$1,458)	15,886	_	15,886	12,570
Rental income	14,191	_	14,191	13,645
Investment income	301,803	(43,574)	258,229	283,105
Gift shop (net of cost of goods sold of				
\$274,727 and \$286,515)	193,811	_	193,811	180,557
Other income	105,120	_	105,120	5,825
Support and revenue before releases	4,556,678	(43,574)	4,513,104	4,190,310
Net assets released from restrictions	25,882	(25,882)	_	_
Total support and revenue	4,582,560	(69,456)	4,513,104	4,190,310
Expenses:				
Program services	3,007,732	_	3,007,732	2,827,506
Management and general	181,556	_	181,556	213,201
Fundraising	96,454	_	96,454	104,331
Total expenses	3,285,742	_	3,285,742	3,145,038
Increase in net assets	1,296,818	(69,456)	1,227,362	1,045,272
Net assets, beginning of year	9,614,800	607,062	10,221,862	9,176,590
Net assets, end of year	\$10,911,618	\$537,606	\$11,449,224	\$10,221,862

See accompanying notes to financial statements.

Statements of Functional Expenses Year ended December 31, 2018 (with comparative total for 2017)

		Supporting :	services		Total	al
	Program Services	Management and General	Fundraising	Cost of goods sold	2018	2017
Conferences, conventions, and meetings	\$ 39,816	\$ -	\$ -	<b>\$</b> -	\$ 39,816	\$ 13,812
Contributions	108,315	_	_	_	108,315	88,799
Equipment rental and maintenance	33,064	_	_	_	33,064	45,111
Salaries and payroll expenses	735,510	71,842	52,402	_	859,754	815,214
Animal care and education activities	663,401	_	_	_	663,401	646,120
Taxes	(3,134)	_	_	_	(3,134)	5,800
Advertising	98,711	_	11,342	_	110,053	145,499
Legal and accounting fees	348,860	14,828	_	_	363,688	275,154
Office expense	28,585	2,792	2,037	_	33,414	37,479
Postage and shipping	28,949	2,828	2,063	_	33,840	25,829
Printing and publications	106,426	_	11,109	_	117,535	147,92
Other professional fees	260,543	_	4,450	_	264,993	291,74
Bank and credit card fees	941	941	_	_	1,882	8,45
Insurance	11,223	_	_	_	11,223	7,114
Legislation efforts	79,007	_	_	_	79,007	88,61
Other expense	17,842	119	9,806	_	27,767	28,860
Technology	209,320	_	_	_	209,320	165,59
Telephone	45,545	4,449	3,245	_	53,239	63,12
Travel	5,954	_	, <u> </u>	_	5,954	8,39
Other real estate owned expense	_	83,757	_	_	83,757	75,229
Gift shop cost of goods sold	274,727	_	_	_	274,727	286,51
Cost of direct benefit to donors	_	_	_	1,222	1,222	1,45
Depreciation	188,854	_	_	´ <b>–</b>	188,854	161,15
Total expenses by function	\$3,282,459	\$181,556	\$96,454	\$1,222	\$3,561,691	\$3,433,01

(continued on following page)

# Statements of Functional Expenses Year ended December 31, 2018 (with comparative total for 2017)

Less expenses included with revenues on the statement of activities						
Gift shop cost of goods sold	(274,727)	_	_	_	(274,727)	(286,515)
Cost of direct benefit to donors	_	-	<u> </u>	(1,222)	(1,222)	(1,458)

See accompanying notes to financial statements.

## Statements of Cash Flows Years ended December 31, 2018 and 2017

2010	2015
2018	2017
<b>44.007.0</b>	<b>4.047.070</b>
\$1,227,362	\$1,045,272
,	161,157
,	(55,286)
	(11,100)
(28,352)	_
65,983	(153,559)
29,772	14,074
(52,473)	67,468
1,489,871	1,068,026
4,979 (559,355) (708,414) 410,200	3,902 (156,481 –
(39,472)	(149,403
(208,778)	(540,508
(1,100,840)	(842,490
389,031	225,536
2,004,500	1,778,964
\$2,393,531	\$2,004,500
\$ (3.134)	\$5,806
ψ (υ,1υπ)	Ψ2,000
\$99 000	
	29,772 (52,473) 1,489,871 4,979 (559,355) (708,414) 410,200 (39,472) (208,778) (1,100,840) 389,031 2,004,500

See accompanying notes to financial statements.

Notes to financial statements December 31, 2018 and 2017

#### 1. Nature of Activities

Big Cat Rescue Corporation (the Organization) is a nonprofit organization in Hillsborough County, Florida which was formed under the laws of the State of Florida on April 4, 1995. Our Organization's mission is to provide the best home we can for the cats in our care, end abuse of big cats in captivity and prevent extinction of big cats in the wild. We accomplish this through educational guided tours of the sanctuary, which houses a substantial number of abused, abandoned, orphaned or retired big cats, school education programs, multi-month training programs including housing for interns from around the world, advocacy, and support of in situ conservation projects.

The primary sources of income from the Organization are derived from educational tours and contributions from individuals, foundations and corporations.

#### 2. Significant Accounting Policies

The financial statements are prepared in accordance with accounting principles generally accepted in the United States of America.

#### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

<u>Net assets without donor restrictions</u> – Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's board may designate assets without restrictions for specific operational purposes from time to time.

<u>Net assets with donor restrictions</u> – Net assets subject to stipulations imposed by donors. Some donor restrictions are temporary in nature; those restrictions will be met by actions

# Notes to financial statements December 31, 2018 and 2017

of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **New Accounting Pronouncement**

On August 18, 2016, FASB issued ASU 2016-14, Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities. The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The Organization has adjusted the presentation of these statements accordingly. The ASU has been applied retrospectively to all periods presented.

#### **Cash and Cash Equivalents**

The Organization considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The Organization places its cash with high quality financial institutions. At times, cash may be in excess of FDIC insurance limits. The Organization does not believe it is exposed to any significant credit risk on cash.

#### **Contributions and Unconditional Promises**

Contributions and unconditional promises to give are measured at their fair values and are reported as an increase in net assets when received. Contributions are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor restrictions. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire or are otherwise satisfied in the fiscal year in which the contributions are recognized. Contributions receivable are written off when deemed uncollectible.

Amounts restricted for future periods or restricted for specific purposes are reported as net assets with donor restrictions. When a donor-stipulated time restriction ends, or a purpose restriction is accomplished, the restricted net assets are reclassified to net assets without restrictions and

# Notes to financial statements December 31, 2018 and 2017

reported as satisfactions of program restrictions and net assets released. Conditional contributions are recognized as revenue when the conditions on which they depend have been substantially met.

#### **Inventory**

The Organization's inventory consists of gift shop merchandise. Inventory is valued at the lower of cost or market, and the cost of items is calculated using a first-in, first-out (FIFO) basis.

#### Mortgages Receivable and Allowance for credit losses

Mortgages receivable primarily represent amounts due to the Organization from sales of investment properties. The Organization will occasionally issue a mortgage on a property that is not related to the sale of an investment property. Mortgages receivable are carried at their remaining unpaid balance. All loans are secured with mortgages on the underlying property. Interest income is recognized when received.

Mortgage receivables are determined to be past due or delinquent based on how recently payments have been received. The Organization establishes an allowance for credit losses based on management's evaluation of the collectability of mortgages, including the nature of the loan, estimated realizable value of the underlying collateral, historical loss experience, specific impaired loans, economic conditions, and other risk factors. Uncollectible loans are charged off when collection efforts have been exhausted. Properties re-acquired through foreclosure or similar action are recorded at the lesser of the remaining mortgage balance or the fair value of the property on the date re-acquired. No allowance for credit losses was recorded as of December 31, 2018 and 2017.

#### **Other Real Estate Owned**

The Organization has received real estate through donations and has also purchased real estate. When the Organization holds the property as an investment, the property is classified as Other Real Estate Owned on the Statement of Financial Position. Such property is reported at cost, if purchased; and if received as a donation, is initially recorded at fair value. The fair values of such assets are determined by independent appraisals and/or other relevant factors.

After acquisition, the property is not depreciated and is reported at cost unless the fair value of the property drops below the cost, in which case the property is reported at fair value.

Notes to financial statements December 31, 2018 and 2017

#### **Property and Equipment**

Property and equipment is recorded at the cost purchased or fair value at date of gift, if contributed, and is depreciated using the straight-line method over the estimated useful life of the respective asset, which is 5 years for equipment and vehicles and 39 years for buildings and structures. The Organization's policy is to record capital expenditures greater than \$2,500 as property and equipment.

#### Admissions, Merchandising, and Grant Revenues

The Organization records admissions, merchandising and grant revenues as earned. The Organization records gifts of long-lived assets as revenue when they are received unconditionally, at their fair value.

#### **Animal Collections**

In accordance with industry practice, animal collections are recorded at the nominal amount of \$1, as there is no objective basis for establishing value. Additionally, animal collections have numerous attributes, including species, age, sex and endangered status, whereby it is impracticable to assign value. The Organization does not purchase animals. Rescue costs are recorded as expenditures as they are incurred.

#### **Donated Materials and Services**

Vehicles, materials and other assets received as donations are recorded and reflected in the accompanying financial statements at their fair values at the date of receipt. The Organization received contributed materials and other assets during the years ended December 31, 2018 and 2017, with an estimated fair market value on the dates of donation of approximately \$11,600 and \$13,275, respectively.

Donated professional services (which include accounting and legal services) are reflected in the statement of activities at their fair value. The Organization recorded no donated professional services during the years ended December 31, 2018 and 2017.

Volunteer services not requiring specialized skills are not reflected in the financial statements. The Organization received 61,626 and 69,554 volunteer hours donated by volunteer and interns during the years ended December 31, 2018 and 2017, respectively.

# Notes to financial statements December 31, 2018 and 2017

#### **Functional Allocation of Expenses**

The costs of providing the Organization's various programs and other activities have been summarized on a functional basis in a separate statement of functional expenses. Accordingly, certain costs have been allocated to program services, management and general and fund-raising.

#### **Advertising**

The Organization follows the policy of charging the costs of advertising to expense as incurred. Advertising expense was \$110,053 and \$145,499, respectively for the years ending December 31, 2018 and 2017.

#### **Fair Value of Financial Instruments**

The fair value of financial instruments is measured as the amount that could be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy is used to prioritize the quality and reliability of the information used to determine fair values. Categorization within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The fair value hierarchy is defined into the following three categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market-based inputs or unobservable inputs corroborated by market data.
- Level 3: Unobservable inputs not corroborated by market data.

Fair value estimates discussed herein are based upon certain market assumptions and pertinent information available to management. The respective carrying value of certain on-balance-sheet financial instruments approximated their fair values due to the short-term nature of these instruments. These financial instruments include cash and equivalents, certificates of deposit, grants and contributions receivable, inventory, accounts payable and accrued expenses.

#### **Income Tax Status**

The Organization qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code (IRC).

The Organization is subject to tax on unrelated business income related to merchandise sales revenues. No income tax provision has been accrued in the financial statements because the

# Notes to financial statements December 31, 2018 and 2017

amounts have been determined to be immaterial. Management is not aware of any activities that would jeopardize the Organization's tax-exempt status.

The Organization follows the income tax standard for uncertain tax positions. The Organization has evaluated their tax positions and determined they have no uncertain tax positions as of December 31, 2018. Should the Organization's tax returns be challenged in the future, the Organization's 2015 tax year and years thereafter are open for examination by the IRS.

#### Summarized Financial Information for 2017

The financial information for the year ended December 31, 2017, presented for comparative purposes, is not intended to be a complete presentation. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America (GAAP). Accordingly, such information should be read in conjunction with our audited financial statements for the year ended December 31, 2017, from which the summarized information was derived.

#### 3. Beneficial interest in endowment funds held by others

The Organization has four endowment funds with the Community Foundation of Tampa Bay (Community Foundation). Two of these funds are shown on the Balance Sheet as "Beneficial interest in endowment fund held by others" and represent the Organization's undivided interest in a pool of investment assets held and managed by the Community Foundation. The funds were established to provide future financial support to the Organization. The endowment plus the earnings on the endowment investments are recorded as net assets with donor restrictions. Grants paid to the Organization from these funds are reported as releases of net assets with donor restrictions in the Statement of Activities and Changes in Net Assets.

# Notes to financial statements December 31, 2018 and 2017

The majority of the endowment assets are traded in active markets and would be classified as Level 1 assets in the fair value hierarchy. The Community Foundation reports the endowment value to the Organization. The fair value of the Organization's interest in these assets are as follows:

December 31,	2018	2017
Challenge grant #3 Endowment fund	\$297,027 240,579	\$333,310 273,751
Total endowment funds	\$537,606	\$607,061

The changes in the fair value of the endowment interest are as follows for the years ended December 31, 2018 and 2017:

Year ended December 31,	2018	2017
Fair value, beginning of year	\$607,061	\$551,775
Grants to the Organization	(25,882)	(24,574)
Contributions	25	_
Change in value	(43,598)	79,860
Fair value, end of year	\$537,606	\$607,061

In addition to the funds disclosed above, the Community Foundation holds two additional funds designated as benefiting the Organization. The Community Foundation has variance power over these funds, which allows the Community Foundation to modify any restrictions on the funds, including re-designating the funds to another beneficiary organization, as determined by the sole judgment of the Community Foundation's governing board. As a result, these funds are not considered assets of the Organization and are not included in the Organization's financial statements. The Organization records distributions from designated funds as unrestricted support.

### Notes to financial statements December 31, 2018 and 2017

The fair value of the two designated funds, which are not included in the Organization's financial statements, are as follows for the year ended December 31, 2018 and 2017:

As of December 31,	2018	2017
Designated fund #1	\$ 78,436	\$ 89,261
Designated fund #2	89,175	100,105
Total designated funds	\$167,611	\$189,366

#### 4. Mortgages Receivable

The Organization provides financing, secured by mortgages, for sales of real estate investments. At December 31, 2018 and 2017, loans receivable consists of the following:

As of December 31,	2018	2017
Mortgage receivable (Cypress Nook), interest at 8%; monthly principal and interest payments of \$507; due December 4, 2020; secured by land and building	\$ 46,597	\$ 48,848
Mortgage receivable (Lantana), interest at 8%; monthly principal and interest payments of \$653; due January 16, 2045; secured by land and building	85,853	86,780
Mortgage receivable (Oconee), interest at 9.50%; monthly principal and interest payments of \$631; due March 15, 2042; secured by land and building	68,795	69,938
Mortgage receivable (Meadowview), interest at 4.50%; monthly principal and interest payments of \$502; due August 1, 2048; secured by land and building	98,342	_
Total mortgages receivable	299,587	205,566
Less: current portion	(6,149)	(4,128)
Mortgages receivable, long term	\$293,438	\$201,438

Notes to financial statements December 31, 2018 and 2017

The principal amounts due on mortgages receivable for years subsequent to December 31, 2018 are as follows:

Year ending December 31:	
2019	\$6,149
2020	48,330
2021	4,262
2022	4,571
2023	4,904
Thereafter	231,371
	\$299,587

#### 5. Property and Equipment

Property and equipment at December 31, 2018 and 2017 consists of the following:

December 31,	2018	2017
Land	\$2,347,548	\$2,347,548
Buildings and structures	2,375,691	2,280,894
Equipment	579,014	491,217
Vehicles	219,169	221,769
Office equipment	193,287	164,503
	5,714,709	5,505,931
Less: accumulated depreciation	(1,189,982)	(1,001,128)
	\$4,524,727	\$4,504,803

Depreciation expense for the years ended December 31, 2018 and 2017 was \$188,854 and \$161,157, respectively.

Notes to financial statements December 31, 2018 and 2017

#### 6. Investments

Investments are summarized as follows:

December 31,	2018		2017	
	Fair		Fair	
	Value	Cost	Value	Cost
Stocks	\$121,679	\$127,993	\$ -	\$ -
Mutual funds	187,265	191,158	_	_
Gold coins	55,385	65,793	55,385	65,793
Total investments	\$364,329	\$384,944	\$55,385	\$65,793

Accounting literature establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of quoted prices in active markets for identical assets, Level 2 inputs are observable market-based values of similar assets, and Level 3 inputs are unobservable and have the lowest priority. At December 31, 2018 and 2017, fair value by asset category is as follows:

Level 1	Level 2	Level	3	Total
\$121,679	\$ -	\$	_	\$121,679
187,265	_		_	187,265
_	55,385		_	55,385
\$308,944	\$55,385	\$	_	\$364,329
Level 1	Level 2	Level	3	Total
\$ -	\$55,385	\$	_	\$55,385
\$ -	\$55,385	\$	_	\$55,385
	\$121,679 187,265 	\$121,679 \$ - 187,265 - 55,385 \$308,944 \$55,385 Level 1 Level 2 \$ - \$55,385	\$121,679 \$ - \$ 187,265 - 55,385  - 55,385  \$308,944 \$55,385 \$  Level 1 Level 2 Level  \$ - \$55,385 \$	\$121,679 \$ - \$ - 187,265 - 55,385 - \$308,944 \$55,385 \$ - Level 1 Level 2 Level 3 \$ - \$55,385 \$ -

Investment income from the above investments is reported as an increase/decrease in net assets without donor restrictions. The following schedule details the investment income/loss recognized in the statement of activities for the years ended December 31, 2018 and 2017, from these investments above as well as from the Organization's mortgages receivable, real estate and endowments:

# Notes to financial statements December 31, 2018 and 2017

Year ended December 31,	2018	2017
Realized and unrealized gain from investments	\$ 10,730	\$ 3,737
Interest income	25,460	10,893
Income from other real estate owned	246,607	170,165
Interest from mortgages receivable	19,006	18,449
Beneficial interest in endowment funds	(43,574)	79,861
Investment income	\$258,229	\$283,105

#### 7. Liquidity

The Organization's financial assets as of December 31, 2018 and available within one year of the balance sheet date for general expenditure are as follows:

December 31,	2018
Cash and equivalents	\$1,804,274
Cash, board-designated reserve	589,257
Certificates of deposit	1,125,354
Current portion of mortgages receivable	6,149
Investments	364,329
Grants and contributions receivable	213,458
Inventory	87,709
	\$4,190,530

The financial assets above have been reduced by amounts not available for general use because of donor imposed restrictions within one year of the balance sheet date.

The Organization's beneficial interest in endowment funds consist of restricted endowments held by others. The endowments are not readily available for general expenditure. As described in Note 3, the endowment funds make quarterly grants to the Organization. Approximately \$35,000 of grants from the endowment funds will be made to the Organization within the next 12 months.

The Organization holds other real estate with a cost of \$2,000,565 which are available for sale. The Organization has no intention to sell these properties for liquidity purposes. However, the properties could be sold and the proceeds made available to the Organization if

Notes to financial statements December 31, 2018 and 2017

necessary.

#### 8. Retirement Plan

The Organization sponsors a SIMPLE IRA contribution plan that covers the majority of all employees. The Organization contributes a matching contribution up to 3% of the employee's compensation for the calendar year. For the year ended December 31, 2018 and 2017 the Organization contributed \$13,712 and \$14,692, respectively, to the retirement plan.

#### 9. Subsequent Events

Management has evaluated subsequent events through March 11, 2019, which is the date of the financial statements were available to be issued.